

## **ENVIRONMENT AND SUSTAINABILITY SCRUTINY COMMITTEE – FOR INFORMATION**

**SUBJECT: BUDGET MONITORING REPORT 2019/2020**

**REPORT BY: INTERIM CORPORATE DIRECTOR COMMUNITIES**

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### **1. PURPOSE OF REPORT**

- 1.1 To inform Members of the most recent budget monitoring position for 2019/2020 for Communities Directorate Service Divisions, including Regeneration & Planning Division, Infrastructure Services Division, Public Protection Division and Community & Leisure Services Division.

### **2. SUMMARY**

- 2.1 The report summarises the most recent budget monitoring projections for 2019/2020 based on the latest available financial information.
- 2.2 The attached appendices outline more detailed budget monitoring figures for each of the Council Fund Services outlined in paragraph 1.1 above.

### **3. RECOMMENDATIONS**

- 3.1 Members are requested to note the contents of this report and the detailed budget monitoring pages that follow.

### **4. REASONS FOR THE RECOMMENDATIONS**

- 4.1 The Council Budget is based on the achievement of both expenditure and income targets. In order to ensure that these are met and the Council's financial integrity is maintained Directors are required to review income and expenditure trends.

### **5. THE REPORT**

#### **5.1 INTRODUCTION**

- 5.1.1 The report outlines the revenue budget position for each of the service Divisions that form part of the Communities Directorate based on the most current financial information available. Projected outturn figures for the financial year are compared with the budget to show the anticipated under/overspends. More detailed budget monitoring figures are shown in the appendices' 1a to 1d.
- 5.1.2 It should be noted that the budget report to Council on 21st February 2019 detailed the need to apply further budget efficiency savings in 2019/2020 to meet medium term financial plan (MTFP) targets and achieve budget strategy aims. Communities Directorate services were

targeted to achieve new budget efficiency savings of £5.213million.

- 5.1.3 The table 1 below summarises the present budget monitoring position, with an overall Directorate over spend of £3k, but **exclusive** of ring fenced budgets this over spend is increased to £14k. Appendices 1a to 1d provide more detail on the budget variation projections for each Service Division.

TABLE 1	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	ANTICIPATED OUTTURN 2019/2020	ANTICIPATED VARIANCE 2019/2020 Under (Over)
	£000	£000	£000	£000
Regeneration & Planning Division	2,246	2,246	2,244	2
Infrastructure Division	17,937	17,937	18,464	(527)
Public Protection Division	7,240	7,286	6,835	451
Community & Leisure Services Division	20,953	20,953	20,890	63
Directorate General	173	173	165	8
<b>NET DIRECTORATE</b>	<b>48,549</b>	<b>48,595</b>	<b>48,598</b>	<b>(3)</b>
Home to School Transport - ring fenced under spend				10
Social Services Transport – ring fenced over spend				(50)
Cemeteries Task & Finish – ring fenced under spend				51
<b>NET DIRECTORATE over spend (excluding ring fenced budgets)</b>				<b>(14)</b> (Representing 0.03% of Directorate Budget)

## 5.2 REGENERATION & PLANNING DIVISION

- 5.2.1 Overall, the service division presently has a small projected under spend of £1.9k.
- 5.2.2 Development Control is reporting an under spend of £8k due to delayed filling of a vacant post. At present planning application fee income is projected to be close to the budget of £538k albeit this can vary during the year depending on the number and type of planning applications received. Pre-application advice fee income is projected at £24k, £5k below budget. Building Control is reporting overspend of £72k with income presently projected to be £75k below the £273k budget, building control fee income has in recent years been well below the budget.
- 5.2.3 Strategic Planning is presently projected to be £47k underspent due to delayed filling of a vacant post and staff on reduced working hours. Planning administrative, technical and GIS/Land Gazeteer support services is underspent by £38k again due to delayed filling of two vacant posts. These underspends are part offset by overspend in the Land charge service of £14k due to a shortfall in search fee income.
- 5.2.4 Business Support has underspend of £92k which is due to delays in filling vacant posts and reduction in some operational costs such as printing, postage and I.T related costs. Urban Renewal is reporting underspend of £22.5k mainly due to additional income generated from staff project fees working on various capital grant funded projects. These underspends are partly offset by overspend in relation to Bargoed Unit Shops of £32k, due to under occupancy,

however there is now only one shop unit remaining vacant and the service is actively trying to secure tenancy for this unit.

- 5.2.5 Town Centre Management is underspent by £38k due to delayed filling of the vacant Town Centre Manager post. Marketing & Promotion is underspent by £13.6k due to non- filling of a part time post and reductions in some operating costs.
- 5.2.6 There is a projected £185k over spend in relation to industrial properties primarily due to shortfall in property rents resulting from a number of units being unoccupied, albeit rental income is projected to be £2.1million. The service is proactively seeking to ensure vacant units are let as quickly as possible by identifying businesses interested in taking up a rental.
- 5.2.7 Overall Tourism Venues are reporting a combined small underspend of £1k. Llancaiach Fawr is reporting over spend of £37k primarily due to a shortfall in income, albeit income generation has improved compared to last financial year, with the venue endeavouring to increase visitor numbers including school visits and the coach party trade. Cwmcarn Forest Drive is reporting overspend of £38k partly due to the need to fund invest to save costs associated with the new Lodges installed and partly a shortfall in income from delays in installation of the new Lodges. It is anticipated that in future years visitor numbers and income will increase as a result of the investments undertaken at the venue, including Lodges, adventure playground and improved trails. The Winding House museum is reporting underspend of £54k where underspend in staffing due to vacant posts is partly offset by an underachievement in income. Caerphilly Visitor Centre is reporting underspend of £15k and BMI underspend of £14k.
- 5.2.8 Tourism events report underspend of £28k, primarily due to underspend in relation to the Big Cheese where excellent weather and some changes to the event delivery offer assisted in increasing income generation and reduced operating costs.
- 5.2.9 Community Regeneration is reporting a break even budget.
- 5.2.10 There is underspend in senior management and administrative support of £37.9k due to a combination of delayed filling of vacant posts and staff not paid at the top of the incremental scale.
- 5.2.11 Children and Communities and C4W initiatives are both fully funded from grant, albeit C4W is projected to underspend with less grant income therefore being claimed.

### **5.3 INFRASTRUCTURE DIVISION**

- 5.3.1 Infrastructure is reporting over spend of £527k on a £19.937million budget, but after excluding budget variations in relation to Home to School Transport (£10k underspend) and Social Services Transport (£50k over spend) which will be ring fenced and appropriated back to the Service Directorates, there is an over spend of 487k.
- 5.3.2 Highway Operations is reporting overspend of £627k, however, £500k of this relates to winter maintenance, where there was a one-off MTFP saving in 2019/2020 of £500k, but with the option of utilising the existing winter maintenance ring fenced reserve if expenditure on winter maintenance exceeds the temporarily reduced budget. At present winter maintenance costs are difficult to predict but it is assumed they will be similar to last year (£1.1million) and the reserve will be utilised. There is also £93k overspend in relation to street lighting energy due to energy price increases above inflation. Ongoing investment in LED street lights will in future years assist in reducing energy costs and reduce the risk of budget overspend and also provide an opportunity for future year MTFP savings. Work in relation to sustainable drainage systems (SUDS) presently has under-recovery of costs of £40k primarily due to low levels of application/pre application advice, this element of income is external income from building developers and other local authorities (via SLA agreements) and finances the staffing and other technical costs associated with CCBC's role as a Suds Approving Body (SAB). The

early indication is that many developers applied for planning permission early before the legislation changed, so it is likely that 2019/20 is not a typical year and improvements in income generation will increase over time, this will be monitored closely. At present the £3.1million highway maintenance budget is expected to be close to break-even albeit the expected amount of reactive maintenance required is difficult to predict and every effort will be made to manage the maintenance programme within the budget available.

- 5.3.3 EPG (Engineering Projects Group) is reporting underspend of £14.8k with reduced fee income offset by reduced expenditure associated with delayed filing of posts.
- 5.3.4 Transportation Engineering overall is projecting a £42.4k under spend, with a shortfall in car park income of £18k (on £691k budget). Car parking charges were increased part way through this year and early indications are that this has assisted in meeting the income target shortfall experienced in previous years and part achieved the MTFP saving of £40k implemented in 2019/2020. There is also an under-recovery of expenditure of £35k in relation to the new civil parking enforcement (CPE) function albeit an element of this will be funded from ring fenced reserve in relation to CPE set up costs. These overspends are however more than offset by staffing underspend of £90k, of which £46k relates to school crossing patrols that failed to meet the Road Safety GB's national standard.
- 5.3.5 Public Transport is reporting an under spend of £50k, mainly due to delayed filling of staff posts and additional grant income.
- 5.3.6 At this stage Network Contracting Services (NCS) is anticipating a surplus of £32k with an underachievement in the income target of £198k being more than offset by reducing operating costs including vacant posts. NCS is heavily dependent on the volume and value of work secured during the year and this is monitored closely along with productivity levels within the workforce.
- 5.3.7 Home to School Transport is presently projecting an underspend of £10k on a £7.1million budget, but the financial position will be monitored closely as it is subject to variation during the year.
- 5.3.8 Social Services Transport is projecting over spend of £50k on a £1.45million budget. This is due to an inability to date to achieve the £50k MTFP saving applied in 2019/2020 against its fleet and contracted services mainly as a result of an increase in unplanned fleet vehicle maintenance and repairs.

## **5.4 PUBLIC PROTECTION**

- 5.4.1 Public Protection is presently projecting an under spend of £451k on an overall revenue budget of £7.235million.
- 5.4.2 Environmental Health is currently projecting a net underspend of £296k. This is partly due to a £155k underspend in salaries from a combination of staff on unpaid leave, staff on reduced hours and delayed filling of vacant posts. There is also additional income of £10k in the Enforcement team in relation to the final year of the pest control SLA agreement with Blaeneu Gwent. There is then also likely to be additional funding of £131k from WG to finance staff time associated with the Hafodyrynys air pollution issues. There are a number of ongoing issues in respect of air quality, pollution and contaminated land including possible increase in discharge consents associated with Coed Top and also costs in relation to Cray Valley. Costs associated with air quality, pollution and contaminated land sites are being closely monitored as any increases in this area would impact on the overall financial position.
- 5.4.3 Trading Standards, Licensing, Community Safety and CCTV has a projected net underspend of £116k. This is primarily in relation to staffing costs (£95k) from delayed filling of vacant posts and staff not currently top of the incremental scale in the Commercial Services and

Consumer Protection teams and also Registrars. Registrars income is projected to exceed the £246k budget by £18k and Licensing fee income is at present anticipated to be close to budget of £320k although this can be subject to variation so this will be monitored closely.

- 5.4.4 Catering Services are projecting overall small underspend of £39k on a £3.612million budget, this includes underspend in relation to Comprehensive schools (£48.9k) mainly due to underspend in staffing and over achievement in income, assisted by an increase in the number of schools implementing a policy of school children not leaving the premises at lunch time. However there is projected overspend in Primary schools of £41k where overspend in staffing is offset by underspend in operating costs particularly food costs. Income generation in the schools will be monitored closely as it can vary depending on pupil take up, school disruptions due to poor weather etc. There is underspend in relation to the staff restaurant & meals direct services based at Ty Penallta of £36k and underspend in HQ costs of £3k.

## **5.5 COMMUNITY & LEISURE SERVICES**

- 5.5.1 The Community & Leisure Division is presently projecting overall net underspend of £63k on a budget of £20.953 million.
- 5.5.2 Waste Management & Cleansing Services is presently reporting a break even position on a budget of £13.507 million. Anticipated overspend in waste collection costs for the various waste streams (£265k), primarily due to additional agency cover, sickness absence cover and vehicle running costs. This is offset by underspend in waste treatment costs (£355k) primarily due to reduced tonnage of waste in relation to organic and dry recyclable waste and also reduced waste at the CA sites due to introduction of proof of residency and a reduction in out of County waste being deposited at the CA sites. Waste treatment costs will be monitored closely as they can vary due to changes in tonnage of waste and variations in contract prices. There is a corporate contingency reserve of £400k available to finance any overspend in relation to recycling treatment, but at present this will not be required. There is overspend in relation to commercial waste due to a shortfall in income of £226k, albeit this may improve after an approved increase of 2.4% in commercial waste collection charges from October 2019. There is projected underspend in street cleaning of £94k due to a combination of staff vacant posts and vehicle running costs and HQ staffing also shows underspend of £51k due to vacant posts.
- 5.5.3 An underspend of £162k is projected for Parks & Countryside, Outdoor Facilities and Cemeteries. Cemeteries is reporting a £51k under spend due to income in excess of budget and reductions in maintenance expenditure. Any underspend in relation to cemeteries is ring fenced for future investment in cemetery infrastructure. Parks & Countryside combined is reporting underspend of £74k primarily due to staff vacant posts and Parks HQ underspend of £36k due to vacant post.
- 5.5.4 Leisure Centres are reporting a net overspend of £44k, this is due to a combination of reduction in free swim grant funding of £53k and shortfall in income targets of £211k offset by underspend in staffing & tutor pay costs and other operating costs. Income generation at the Leisure centres can vary depending on consumer demand, operational closures due to adverse weather, closures due to maintenance and refurbishments and general variations in consumer demand, so this is monitored closely throughout the year. There is also underspend in Leisure HQ of £33k primarily due to a vacant post.
- 5.5.5 Community Centres are at present projecting underspend of £5.9k on a £364k budget due to reductions in operating costs. Caerphilly Adventures is reporting overspend of £96k primarily linked to increased staffing costs and operating costs without an offsetting increase in income. The service is presently reviewing the pricing structure as there have been no increases in charges to clients for 10 years, which does impact on the overall financial position. Any increase in charges will impact particularly on some of the largest clients such as Education for alternative curriculum services. Sports Development has underspend of £2.6k

- 5.5.6 Vehicle Maintenance & Fleet Management is currently projecting overspend of £56k. The outturn position will be dependent on the value of work through the workshop over the next few months and the ability to finance fixed overheads.
- 5.5.7 Building Cleaning is at present reporting underspend of £55k, due to income greater than budgeted offset by staff additional hours to cover sickness and holidays. The service is continually seeking to secure additional cleaning contract work to sustain employments levels and finance fixed overheads.

## 5.6 MEDIUM TERM FINANCIAL PLANS (MTFP) SAVINGS 2019/2020

- 5.6.1 The 2019/20 revenue budget for Communities Directorate included targeted MTFP savings of £5.213million as summarised in table 2 below. The projected overspends and under spends discussed in the above paragraphs take account of these savings targets.

TABLE 2

<b>Service Division</b>	<b>Approved Savings 2019/2020 £000</b>
<b>Regeneration &amp; Planning Division</b>	<b>528</b>
<b>Infrastructure Services Division</b>	<b>2,596</b>
<b>Public Protection Division</b>	<b>389</b>
<b>Community &amp; Leisure Services Division</b>	<b>1,700</b>
<b>TOTAL</b>	<b>5,213</b>

- 5.6.2 Most of the £5.213million MTFP savings applied in 2019/2020 are being achieved or are expected to be achieved. However at present a number of MTFP savings are not being fully achieved and the position on these will be monitored closely, the under achieved MTFP savings include:
- Regeneration, Tourism Venues Cwmcarn £10k, unachieved due to shortfall in income as noted in paragraph 5.2.8.
  - Leisure Centres increased income budgets £50k, not fully achieved due to variations in customer demand paragraph 5.5.4
  - Leisure Services, Caerphilly Adventures operational budget reduction £12k, not achieved due to anticipated overspend in the service paragraph 5.5.5.
  - Infrastructure, increased car park charges £40k, income budget not fully achieved as noted in paragraph 5.3.4
  - Infrastructure, Social Services transport £50k unachieved in relation to savings against its fleet and contracted services as noted in paragraph 5.3.8
  - Infrastructure, Public Transport bus subsidies £68k, underachieved by £17k as not introduced until July, but will be achieved in a full financial year.
- 5.6.3 Most of the unachieved MTFP savings are associated with additional income generation, which does have a greater risk of non-achievement, often due to the volatility in customer demand for services and factors outside the control of the service that can impact on usage and income levels (general economic climate, weather, consumer trends etc.)

## **5.7 CONCLUSION**

The Communities Directorate provides a diverse range of services, as outlined in the report and appendices and the report notes that the services face significant ongoing financial pressures due to the requirement to achieve budget savings in support of the Council's medium term financial plan. Operational managers will endeavour to ensure that service net expenditure does not exceed the budget available.

## **6. ASSUMPTIONS**

6.1 Expenditure and income projection assumptions are included in this report based on a combination of historical trends, present and anticipated future service activity and staffing levels and vacancies.

## **7. LINKS TO RELEVANT COUNCIL POLICIES**

7.1 The content of the report is in accordance with the budget strategy considered and approved by Council at its meeting of 21st February 2019.

7.2 The budget figures outlined in this report assist in meeting the ambition of the Authority to build better communities by building better public services, building better lifestyles, building a vibrant economy and building Futures Changing Lives.

7.3 Budget management itself is in accordance with the corporate theme of Delivering the Strategies.

7.4 Effective financial planning and financial control contribute to the following Well-being Goals within the Well-being of Future Generations (Wales) Act 2015:-

- A prosperous Wales
- A resilient Wales
- A healthier Wales
- A more equal Wales
- A Wales of cohesive communities
- A Wales of vibrant culture and thriving Welsh Language
- A globally responsible Wales

## **8. WELL-BEING OF FUTURE GENERATIONS**

8.1 Effective financial management is a key element in ensuring that the Well-being Goals within the Well-Being of Future Generations (Wales) Act 2015 are met.

## **9. EQUALITIES IMPLICATIONS**

9.1 There are no potential equalities implications of this report and its recommendations on groups or individuals who fall under the categories identified in Section 6 of the Council's Strategic Equality Plan. There is no requirement for an Equalities Impact Assessment Questionnaire to be completed for this report.

## **10. FINANCIAL IMPLICATIONS**

10.1 As noted in the table in paragraph 4.1.3 above some service under/over spends will be appropriated to ring fenced reserves including Social Services Transport (£50 overspend),

Home to Schools Transport (£10k underspend) and Cemeteries (£51k underspend). In line with the Councils reserves protocol, general revenue underspends not subject to specific ring fencing are appropriated to Directorate strategic reserves and Council working balances on a 50/50 basis, however any Directorate over spends will be appropriated to Service Directorate reserves in full and will require funding from previous years reserve balances where they exist or future years revenue budgets.

- 10.2 Based on current projections, combined general revenue overspend for the Directorate of £14k in relation to Regeneration & Planning, Infrastructure, Community & Leisure services and Public Protection would be appropriated to Communities Strategic reserve (this excludes ring fenced under/overspends noted in paragraph 10.1). However as noted in paragraph 5.3.2 if there is overspend in the Infrastructure Divisions winter maintenance budget as presently projected, then £500k of this overspend will be funded from the ring fenced winter maintenance reserve, resulting in a net underspend appropriation to the Directorate reserve of £486k.
- 10.3 As noted in paragraph 4.1.3, the overall outturn position of each Service Division may well be affected by one-off pension strain and voluntary severance costs associated with staff based savings linked to the 2020/2021 budget and MTFP strategy.

## **11. PERSONNEL IMPLICATIONS**

- 11.1 Members will be aware that when setting the budget, MTFP savings were identified for the Communities Directorate in relation to vacancy management savings, these are reflected in the financial figures reported.

## **12. CONSULTATIONS**

- 12.1 There are no consultation responses, which have not been included in this report.

## **13. STATUTORY POWER**

- 13.1 Local Government Act 1972 and 2000.

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Robert Hartshorn, Head of Community & Leisure, Policy and Public Protection  
Rhian Kyte, Head of Regeneration and Planning  
Marcus Lloyd, Head of Infrastructure  
Steve Harris, Interim Head of Business Improvement Services & Deputy Section 151 Officer  
Jane Southcombe, Education Financial Services Manager  
Dave Roberts, Principal Group Accountant  
Paul Adams, Senior Assistant Accountant  
Mike Jones, Interim Financial Services Manager Social Services

Background Papers:  
Divisional budget monitoring working papers 2019/2020



Appendices:

Appendix 1A Budget Monitoring Report - Regeneration and Planning

Appendix 1B Budget Monitoring Report - Infrastructure Services Division

Appendix 1C Budget Monitoring Report - Public Protection Division

Appendix 1D Budget Monitoring Report - Community and Leisure Services

Links to other Documents:

Council Meeting 21/2/2019: Budget Proposals 2019/20 and Medium- Term Financial Plan 2019/20 to 2023/2024, Agenda Item No. 3

<https://democracy.caerphilly.gov.uk/ieListDocuments.aspx?CId=127&MId=11711&LLL=>

<b>DIRECTORATE OF COMMUNITIES</b>		<b>Estimate 2019/20</b>	<b>Revised Estimate 2019/20</b>	<b>Projected Outturn 2019/2020</b>	<b>Variance 2019/20</b>
<b><u>REGENERATION &amp; PLANNING</u></b>					
Regeneration & Planning Senior Management Support		208,655	208,655	193,203	15,452
Regeneration & Planning Administrative Support		513,247	513,247	490,795	22,452
<b>Support Services</b>					
Business Support & Urban Renewal		425,839	425,839	341,985	83,854
Events		88,630	88,630	60,484	28,146
Property Operations		(1,271,593)	(1,271,593)	(1,086,412)	(185,181)
Town Centre Management		105,241	105,241	67,221	38,020
Marketing & promotion		183,523	183,523	169,828	13,695
<b>Tourism Venues</b>					
Tourism Venues Management Support		60,324	60,324	69,037	(8,713)
Llanciach Fawr		377,905	377,905	414,675	(36,770)
Winding House & Museum		208,114	208,114	153,340	54,774
Caerphilly Visitor Centre		65,539	65,539	50,147	15,392
Cwmcaru Visitor Centre		247,164	247,164	285,823	(38,659)
Blackwood Miners Institute		327,815	327,815	313,314	14,501
Arts Development		152,792	152,792	152,792	0
<b>Community Regeneration</b>		136,969	136,969	136,940	29
<b>Children &amp; Communities Grant</b>					
Expenditure		1,403,068	1,403,068	1,403,068	0
Grant Funding		(1,403,068)	(1,403,068)	(1,403,068)	0
<b>C4W Grant</b>					
Expenditure		601,975	601,975	538,200	63,775
Grant Funding		(601,975)	(601,975)	(538,200)	(63,775)
<b>Planning Services</b>					
Planning Services Management		76,647	76,647	77,383	(736)
Strategic Planning		333,058	333,058	286,335	46,723
Development Control		(87,723)	(87,723)	(96,591)	8,868
Building Control		(56,204)	(56,204)	15,741	(71,945)
Land Charges		(7,114)	(7,114)	6,756	(13,870)
GIS & Land Gazetteer		157,546	157,546	141,632	15,914
<b>TOTAL NET BUDGET</b>		<b>2,246,374</b>	<b>2,246,374</b>	<b>2,244,428</b>	<b>1,946</b>

<i>ENVIRONMENT DIRECTORATE</i>	Page No	Estimate 2019/20	Revised Estimate 2019/20	Projected Outturn 2019/2020	Variance 2019/2020
<b><i>INFRASTRUCTURE DIVISION</i></b>					
<i>HIGHWAY OPERATIONS</i>		7,496,995	7,496,995	8,124,575	(627,580)
<i>ENGINEERING PROJECTS GROUP</i>		(94,021)	(94,021)	(109,981)	15,960
<i>TRANSPORTATION ENGINEERING</i>		455,685	455,685	413,230	42,455
<i>PASSENGER TRANSPORT</i>		1,617,349	1,617,349	1,567,419	49,930
<i>HOME TO SCHOOL TRANSPORT</i>		7,115,947	7,115,947	7,106,208	9,739
<i>SOCIAL SERVICES TRANSPORT</i>		1,455,068	1,455,068	1,505,068	(50,000)
<i>NETWORK CONTRACTING SERVICES</i>		(128,565)	(128,565)	(160,388)	31,823
<i>ENGINEERING - GENERAL</i>		18,700	18,700	18,084	616
<b><i>TOTAL NET EXPENDITURE</i></b>		<b>17,937,158</b>	<b>17,937,158</b>	<b>18,464,215</b>	<b>(527,057)</b>

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2019/2020	Revised Estimate 2019/2020	Projected Outturn 2019/2020	Variance 2019/2020
<b><i><u>PUBLIC PROTECTION DIVISION</u></i></b>					
<i>TRADING STANDARDS</i>		757,674	757,674	686,705	70,969
<i>LICENSING</i>		90,579	90,579	90,232	347
<i>REGISTRARS</i>		66,697	66,697	30,605	36,092
<i>CCTV</i>		429,739	429,739	426,483	3,256
<i>COMMUNITY WARDENS</i>		235,127	235,127	175,766	59,361
<i>CORPORATE AND DEMOCRATIC COSTS (CDC)</i>		56,633	56,633	51,688	4,945
<i>HEALTH DIVISIONAL BUDGET</i>		287,422	287,422	290,626	(3,204)
<i>COMMUNITY SAFETY PARTNERSHIP</i>			45,653	45,653	0
<i>ENFORCEMENT</i>		628,848	628,848	557,461	71,387
<i>POLLUTION</i>		391,524	391,524	239,737	151,787
<i>FOOD TEAM</i>		579,750	579,750	563,570	16,180
<i>EMERGENCY PLANNING</i>		103,510	103,510	103,125	385
<i>CATERING</i>		3,612,851	3,612,851	3,573,285	39,566
<b><i>TOTAL NET EXPENDITURE</i></b>		<b>7,240,354</b>	<b>7,286,007</b>	<b>6,834,936</b>	<b>451,071</b>

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2019/2020	Revised Estimate 2019/2020	Projected Outturn 2019/2020	Variance 2019/2020
<b><u>COMMUNITY &amp; LEISURE SERVICES</u></b>					
<b>WASTE MANAGEMENT</b>					
<i>Residual Waste</i>		2,308,527	2,308,527	2,408,672	(100,145)
<i>Organics recycling</i>		1,416,330	1,416,330	1,256,414	159,916
<i>Civic Amenity Sites</i>		3,056,924	3,056,924	2,977,894	79,030
<i>Waste Transfer Station</i>		111,580	111,580	148,260	(36,680)
<i>Dry Recycling</i>		2,534,207	2,534,207	2,589,667	(55,460)
<i>RCCO</i>		91,000	91,000	91,000	0
<i>Bulky Waste</i>		127,833	127,833	122,173	5,660
<i>Commercial Waste</i>		(532,533)	(532,533)	(307,679)	(224,854)
<i>Other Waste</i>		22,761	22,761	18,929	3,832
<i>Treher</i>		129,253	129,253	98,232	31,021
<i>Sustainable Waste Management Grant</i>		(942,804)	(942,804)	(939,609)	(3,195)
<i>HQ Staff</i>		1,204,318	1,204,318	1,152,585	51,733
<b>CLEANSING</b>					
<i>Public Conveniences</i>		0	0	4,256	(4,256)
<i>Street Cleansing</i>		3,980,053	3,980,053	3,886,285	93,768
<b>GROUND MAINTENANCE AND PARKS</b>					
<i>Cemeteries</i>		(193,454)	(193,454)	(244,530)	51,076
<i>Allotments</i>		37,172	37,172	18,963	18,209
<i>Parks and Playing Fields</i>		1,693,830	1,693,830	1,661,689	32,141
<i>Playgrounds</i>		281,512	281,512	279,613	1,899
<i>Outdoor facilities</i>		242,600	242,600	244,875	(2,275)
<i>Community Assets Funding</i>		0	0		0
<i>Countryside</i>		915,267	915,267	890,807	24,460
<i>HQ Staffing</i>		1,011,762	1,011,762	975,182	36,580
<b>LEISURE SERVICES</b>					
<i>Leisure Centres</i>		2,614,006	2,614,006	2,624,874	(10,868)
<i>Sports &amp; Health Development</i>		21,262	21,262	18,567	2,695
<i>Outdoor Education</i>		149,939	149,939	246,120	(96,181)
<i>Community Centres</i>		364,722	364,722	358,785	5,937
		<b>20,646,067</b>	<b>20,646,067</b>	<b>20,582,024</b>	<b>64,043</b>
<i>Building Cleaning</i>		579,609	579,609	524,472	55,137
<i>Vehicle Maintenance &amp; Fleet Management</i>		(272,828)	(272,828)	(216,828)	(56,000)
<b>Total net expenditure Community &amp; Leisure Services</b>		<b>20,952,848</b>	<b>20,952,848</b>	<b>20,889,668</b>	<b>63,180</b>